



Bi-Monthly Policy Board Meeting

Tuesday, September 25, 2018
Town of Maiden Recreation Center
6 pm dinner/6:45 pm meeting

Agenda Item	Presenter	Action Requested
Call to Order/Welcome	Chair Barbara Pennell Mayor Robert Smyre	
Introductions		
Minutes of Previous Meetings	Chair Pennell	Yes
NC Water and Wastewater Infrastructure Master Plan	Kim Colson Francie Durso Jennifer Haynie	No
Site Marketing Services	Alison Adams	No
CEDS Update	Anthony Starr	Yes
2nd Amendment of FY 2018–2019 Budget	Andrea Roper	Yes
Nominating Committee Appointments	Barbara Pennell	No
Other Business		
Staff Reports		
Next Meeting - Tuesday, November 27 - City of Hickory		
Adjournment		

Notes: Dinner will begin at 6:00 pm at the Town of Maiden Recreation Center (207 E. Klutz St., Maiden NC, 28650) compliments of the Town of Maiden. Persons needing special assistance are asked to notify WPCOG at 828/485-4221 before the scheduled meeting date.

Minutes
Western Piedmont Council of Governments
Bimonthly Policy Board Meeting
Tuesday, July 24, 2018
Town of Long View – WPCOG Office Building

Members Present:

Barbara Pennell, Chair
Bob Floyd, Jr., Vice-Chair
Johnny Berry, Treasurer
George Holleman, Past Chair
Robert Smyre, At-Large
Chip Black, At-Large
Kitty Barnes, At-Large
Wayne Abele, At-Large
Josh Lail
Johnnie Carswell, Alternate
Ronnie Setzer
Joie Fulbright
Kyle Hayman, Alternate
Dennis Anthony
Dr. Caryl Burns
Ben Honeycutt
Larry Chapman
Marla Thompson
Ronnie Williams, Alternate
Forrest Fleming
Rick Justice
Gary McClure
Keith Warren
Malla Vue
Tommy Luckadoo
Helen Chestnut
Amparo Alfaro
Elle Engstrom
Sara Moses

Members Absent:

Mike Labrose
Donald Robinson
Dale Sherrill
Jill Patton, Secretary
Ben Willis

Local Government/Agency:

Gamewell
Cedar Rock
Connelly Springs
Taylorsville
Maiden
Valdese
Catawba County
Burke County
Alexander County
Burke County
Cajah's Mountain
Conover
Conover
Drexel
Granite Falls
Hildebran
Hudson
Long View
Maiden
Morganton
Rhodhiss
Rutherford College
Sawmills
Appointed
Appointed
Appointed
Appointed
Appointed
Appointed

Caldwell County
Catawba
Claremont
Hickory
Lenoir

Vacant

Bob Benfield

Jerry Hodge

Larry Yoder

Brookford

Glen Alpine

Newton

Appointed

Guests/Others Present:

Scott Hildebran, Lenoir

Mary Carter, Gamewell

Sherri Bradshaw, Drexel

Kenneth Geathers, Rutherford College

Donald Duncan, Conover

Alan Jackson, United Arts Council

Kathy Greathouse, Arts Council of Catawba County

Chris Wagoner, Rhodhiss

Logan Shook, Cahah's Mountain

Chris Todd, Sawmills

David Draughn, Long View

Stephanie Watson, Long View

James Cozart, Long View

James Brinkley, Long View

WPCOG Staff Present:

Anthony Starr, Executive Director

Sherry Long, Assistant Executive Director/Community & Economic Development Director

Ashley Bolick, Director of Administrative Services and Human Resources

Andrea Roper, Finance Director

Wendy Johnson, Director of Workforce Development

Alison Adams, Community & Regional Planning Director

Jason Toney, Communications Specialist

Tina Miller, Director of Area Agency on Aging

Stephanie Hanvey, Director of Regional Housing

Call to Order/Welcome

A regular meeting of the WPCOG Policy Board was called to order at 6:45 pm by Chair Barbara Pennell.

Chair Pennell thanked the Town of Long View for hosting the meeting. Mayor Marla Thompson

welcomed the Policy Board to the Town of Long View.

Minutes of Previous Meeting

Minutes of the previous meeting were considered. Mr. Ronnie Setzer made a motion to approve the minutes and Mr. Forrest Fleming offered a second. The motion passed unanimously.

Unfinished Business/Reports

There was no unfinished business.

New Business

The Economic Impact of Arts, Science and History Nonprofit Organizations in Catawba County

Executive Director of the United Arts Council of Catawba County introduced Alan Jackson, who serves on the United Arts Council board. Mr. Jackson presented a report entitled "Arts and Economic Prosperity: The Economic Impact of Nonprofit Arts & Cultural Organizations & Their Audiences". The results of the report come from a survey of 885 people at various events in Catawba County during 2016. The full report can be found on the United Arts Council website, www.artscatawba.org.

EnVision Center Demonstration

Stephanie Hanvey, WPCOG Director of Regional Housing updated the board on the EnVision Center Demonstration. In December 2017, HUD released a notice to solicit public comments regarding EnVision Center Demonstrations. One month later, HUD announced a desire to obtain commitment letters from Housing Authorities interested in being chosen as an EnVision Center Demonstration site. The WPCOG Regional Housing Authority (RHA) responded on February 12, 2018 with a commitment letter to HUD's Housing Secretary Ben Carson. Along with the RHA commitment letter, 29 letters of support were submitted from local municipalities, partners, and boards in our region. Each of these letters expressed support to our commitment to house an EnVision Center and to assist low-income individuals with a pathway to self-sufficiency.

In May 2018, The RHA received word from the Regional Deputy Administrator's office in Atlanta that they would like to visit WPCOG and tour a few of partner agencies. Regional Deputy Administrator, Chris Taylor along with other HUD colleagues visited the WPCOG RHA Tuesday May 22, 2018. They also toured the NC Works Career Center and the Senior Center in Catawba County. The RHA conducted a presentation regarding our organizations ability to operate an EnVision Center.

On June 7, 2018 The RHA was contacted and made aware that we were chosen as 1 of 17 sites nationwide who will participate in running an EnVision Center. On Friday, WPCOG held a press conference with the Southeast Regional Administrator, Denise Cleveland Leggett and Regional Deputy Administrator, Chris Taylor in attendance. Several WPCOG board members and local elected officials were present as well.

1st Amendment of FY 2018-2019 Budget

Andrea Roper, WPCOG Finance Director, presented the 1st Amendment of the 2018-2019 Budget. The 1st Amendment of the 2018-2019 Budget reflects a total budget of \$15,533,757 and an operating budget of \$5,812,646 which represents an increase of the total budget from the May 22, 2018 budget amendment of \$369,128.

The 1st Amendment of the 2018-2019 Budget includes:

- Transportation increased by \$21,899 due to the addition of the Burke Transit Grant Project.
- Community Development decreased by \$48,686 due to personnel changes.
- Community and Regional Planning increased by \$104,121 due to the addition of several new projects, including KB Reynolds Quality of Life Project, Head Start Assessment, Hickory Graphic Design, and Code Enforcement contracts.
- An increase of \$5,359 in Economic Development due to the addition of the Rutherford County Recreation Plan and the Catawba County Building Reuse Project.

- Area Agency on Aging Services received additional funding, resulting in an increase of \$6,452.
- Workforce Development decreased by \$38,800 due to funding reductions.
- A decrease in supplies of \$41,148 due to WIOA funding decreases.
- Maintenance-Equipment increased by \$12,500 for software license.
- Capital Outlay increased by \$33,000 for a new server and code enforcement vehicle.
- As a result of the addition of several new projects, Contingency and Reserve for Future Use increased \$32,810 and \$12,000 respectively.
- All other changes to the expenditure lines reflect normal program needs.
- Aging Pass Through funds increased by \$312,474 due to an increase in funding.

Staff requested the Policy Board to review and approve the 1st Amendment of the 2018-2019 Budget.

I move that the Board approve the 1st Amendment of the 2018-2019 Budget as proposed.

Mr. George Holleman made a motion that the Board approve the 1st Amendment of the 2018-2019 Budget as proposed. Ms. Kitty Barnes offered a second. The motion passed unanimously.

Staff Updates

Mr. Anthony Starr, WPCOG Executive Director updated the Board on the Claremont Manager search as well as shared that WPCOG planning staff have been invited along with other regional planning staff to present about the WPCOG Vacant Housing Task Force at the state wide planning conference.

Ms. Sherry Long, WPCOG Assistance Executive Director and Director of Community & Economic Development gave an ARC update.

Adjournment

Mr. Larry Chapman made a motion that the meeting adjourn at 7:30 pm and the motion was seconded by Mr. Joie Fulbright. The motion passed unanimously.

**REQUEST FOR BOARD ACTION
WESTERN PIEDMONT COUNCIL OF GOVERNMENTS
POLICY BOARD**

MEETING DATE: September 25, 2018

SUBJECT: NC Water and Wastewater Infrastructure Master Plan

PRESENTER: Kim Colson, P.E., Division Director, Dept. of Environmental Quality
Francie Durso, P.E., Senior Project Manager, Dept. of Environmental Quality
Jennifer Haynie, Project Manager, Dept. of Environmental Quality

ATTACHMENTS: NC Water and Wastewater Infrastructure Master Plan flyers

SUMMARY OF REQUEST:

Staff from the NC Department of Environmental Quality, Division of Water Infrastructure, will be present to provide an update on the NC Water and Wastewater Infrastructure Master Plan. After the presentation DEQ staff will be available for feedback as well as questions.

The full plan is now available online at the following link.

http://portal.ncdenr.org/c/document_library/get_file?uuid=df1eeae-d14b-455d-9ad4-73b5d635f057&groupId=14655572

BOARD ACTION REQUESTED: For informational purposes only.

Suggested Motion: *None*



Water Infrastructure
ENVIRONMENTAL QUALITY

2017

North Carolina's Statewide Water and Wastewater INFRASTRUCTURE MASTER PLAN *The Road to Viability*

State Water Infrastructure Authority

- Created in 2013 under North Carolina General Statute 159G-70
- Nine-member body with primary responsibility for awarding both federal and state funding for water and wastewater infrastructure projects.
- Development of a statewide master plan is one of twelve tasks assigned to the authority
- Department of Environmental Quality's Division of Water Infrastructure serves as staff for the authority

The State Water Infrastructure Authority has taken major steps toward helping owners and operators of water and wastewater utilities reach the master plan's goal of viable water and wastewater systems statewide in NC by:

- Implementing Asset and Inventory Assessment Grants and Merger/Regionalization Feasibility grants
- Developing and distributing the master plan, with its valuable resources and tools, and making the plan accessible statewide through a targeted outreach and communication program

Water & Wastewater Infrastructure System Needs and Funding

- Over the next 20 years, capital cost estimates for water & wastewater system needs in North Carolina range from \$17 to \$26 billion.
- While subsidized loans are the primary vehicle to help make infrastructure more affordable, the authority recognizes that only a fraction of today's infrastructure capital needs can be met with currently available state or federal subsidized funding levels.
- The remaining needs must be funded by the utility providers. If not funded, these add to the backlog of infrastructure investments that continue to be deferred.



The Department of Environmental Quality's Division of Water Infrastructure supports the work of the nine-member State Water Infrastructure Authority, created in 2013 by the North Carolina General Assembly to assess and make recommendations about the state's water and wastewater infrastructure needs. One of the authority's specific tasks is to develop a statewide master plan to meet the state's water infrastructure needs.

Now available, "North Carolina's Statewide Water and Wastewater Infrastructure Master Plan: The Road to Viability" is the state's roadmap for viable water and wastewater utilities that safeguard public health, protect the environment, support vibrant communities, and encourage economic development.

Over the next 20 years, capital cost estimates for water and wastewater system needs in North Carolina range from \$17 to \$26 billion – most likely at the higher end of the range. While subsidized loans are the primary vehicle to help make infrastructure more affordable, the authority recognizes that only a fraction of today's infrastructure capital needs can be met with currently available state or federal subsidized funding levels.

The state will best be able to meet these water infrastructure needs by ensuring individual utilities are, or are on a path to be, viable systems. A viable system is one that functions as a long-term, self-sufficient business enterprise, establishes organizational excellence, and provides appropriate levels of infrastructure maintenance, operation, and reinvestment that allow the utility to provide reliable water services now and in the future.

The master plan applies broadly to owners and operators of water and wastewater utilities and systems that serve the public. Local elected officials, town and county managers, utility governing boards, customers, stakeholders, and the general public all have key roles in achieving viable utilities. The state's role is to foster long-term viability in three integrated focus areas:

- Infrastructure Management
- Organizational Management
- Financial Management

The authority's master plan addresses the alignment of organizational and financial management practices to support the operation of utilities as self-sufficient business enterprises. The plan provides strategies for utility management, including renewal/replacement, asset management, and regionalization, all of which are increasingly important in times of limited resources and budgetary constraints.

"North Carolina's Statewide Water and Wastewater Infrastructure Master Plan: The Road to Viability"

Vision for the Future

- The state will best be able to meet its water infrastructure needs by ensuring individual utilities are, or are on a path to be, viable systems.
- A viable system is one that functions as a long-term, self-sufficient business enterprise, establishes organizational excellence, and provides appropriate levels of infrastructure maintenance, operation, and reinvestment that allow the utility to provide reliable water services now and in the future.
- The state's role is to provide resources to help utilities address organizational and financial management challenges that may be contributing to physical infrastructure limitations.

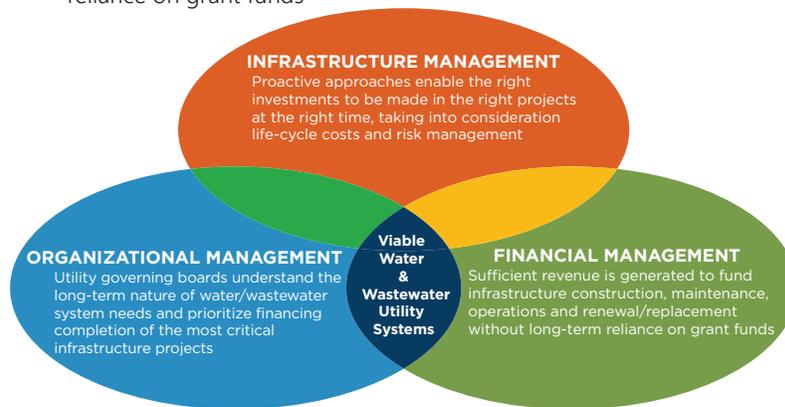
State Water Infrastructure Authority's Goal

The master plan applies broadly to owners and operators of water and wastewater utilities and systems that serve the public. The State Water Infrastructure Authority's goal is for utilities to:

- Recognize that users and beneficiaries of water infrastructure must pay, to the greatest extent possible, for the cost of operating, maintaining, and renewing that infrastructure
- Be proactive in the management of water infrastructure by understanding the condition of infrastructure, identifying the most critical components, and establishing prioritized long-term renewal and modernization plans which promote transparent decision-making with customers and stakeholders
- Establish financial plans that enable the utility to fund both operation and maintenance as well as long-term infrastructure renewal without long-term reliance on grant funds

Best practices in utility management are essential for viable utility systems that are robust in three key integrated focus areas:

- Infrastructure Management** – By taking proactive approaches to enable the right investments to be made in the right projects at the right time, taking into consideration life-cycle costs and risk management
- Organizational Management** – Through governing boards (elected officials, appointed officials and owners) understanding the long-term nature of water/wastewater systems and prioritizing the financing and completion of the most critical infrastructure projects
- Financial Management** – Through sufficient revenue generation to fund infrastructure construction, maintenance, operations, renewal/replacement, and reserves for unexpected events without long-term reliance on grant funds



Best practices in utility management are essential for viable utility systems that are robust in three key integrated focus areas.

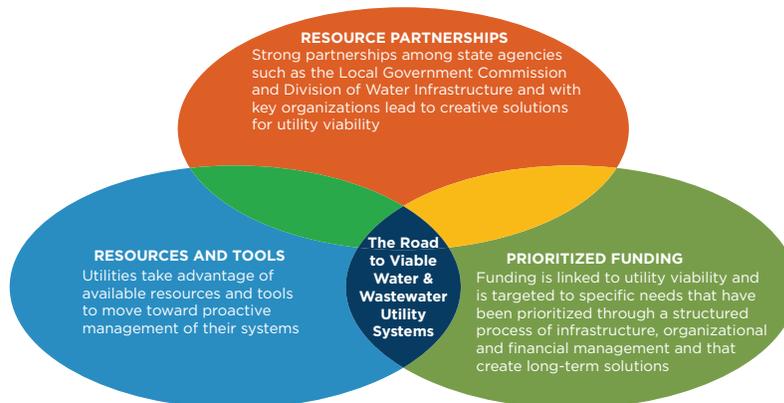
Achieving the Master Plan Vision

Achieving viable water utilities across NC requires actions by the state, local governments & water utility providers to:

- Ensure that, to the greatest extent practicable, water utilities operate as enterprise systems that generate sufficient revenue to cover all operating, maintenance, and capital expenditures, as well as funding reserves for unexpected events
- Promote viable water utilities through the state water infrastructure funding programs
- Acknowledge that when water utilities are not viable or are not on a path to become viable, solutions are needed that go beyond simply constructing or repairing infrastructure

Moving forward in achieving utility viability involves:

- Resource partnerships** among state and federal agencies, key organizations and utility providers for more cohesive support as they work to reach and maintain viability by leveraging existing resources and programs
- Resources and tools** that support proactive utility management
- Prioritized funding** that is linked to utility viability



Together, the state, local governments and utility providers will move forward in achieving viability in the three focus areas through resource partnerships, use of resources and tools, and prioritized funding linked to viability.

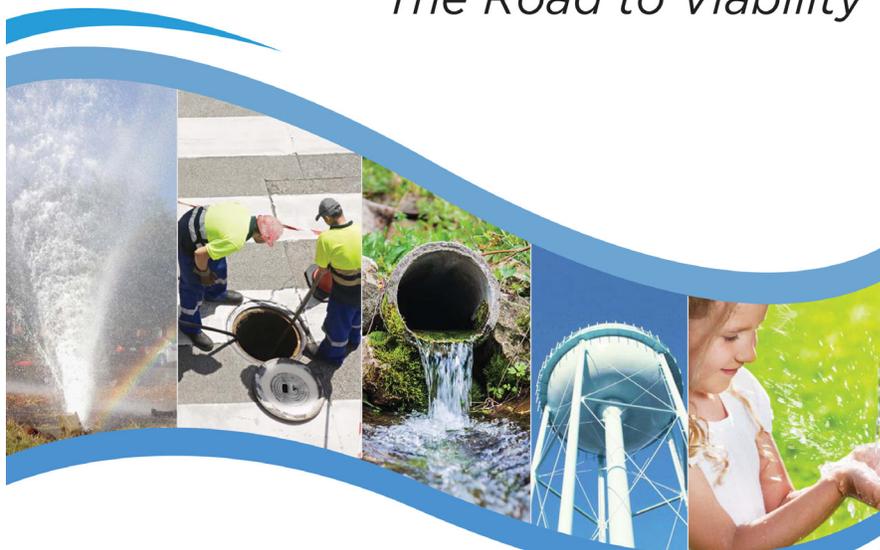
North Carolina's Statewide Water and Wastewater **INFRASTRUCTURE MASTER PLAN:** *The Road to Viability*

2017

North Carolina's Statewide Water and Wastewater

INFRASTRUCTURE MASTER PLAN

The Road to Viability



Water Infrastructure
ENVIRONMENTAL QUALITY

The Division of Water Infrastructure (NC DEQ) and the State Water Infrastructure Authority invite you to discover [North Carolina's Statewide Water and Wastewater Master Plan](#).

- The master plan presents the state's roadmap for viable water and wastewater utilities that safeguard public health, protect the environment, support vibrant communities, and encourage economic development.
- The plan applies broadly to owners and operators of water and wastewater utilities and systems that serve the public.
- Local elected officials, town and county managers, utility governing boards, customers and stakeholders, and the public all have key roles in achieving viable utilities.

For information about [North Carolina's Statewide Water and Wastewater Master Plan](#), contact:

Francine Durso, Division of Water Infrastructure, 919-707-9186 or francine.durso@ncdenr.gov

**REQUEST FOR BOARD ACTION
WESTERN PIEDMONT COUNCIL OF GOVERNMENTS
POLICY BOARD**

MEETING DATE: September 25, 2018

SUBJECT: Site Marketing Services

PRESENTER: Alison Adams, WPCOG Community & Regional Planning Director

ATTACHMENTS: Example Marketing Documents

SUMMARY OF REQUEST:

WPCOG announces the addition of site marketing services. This new offering for local governments is a two-sided marketing document evaluating select parcels for potential development.

WPCOG Planning Staff recently completed a site marketing project for Brookford. Staff will share the elements included in this new service, ways it could be modified, and the benefits it will provide to local governments and community organizations throughout the region. The marketing document includes:

- Site data (acreage, zoning, constraints, etc...)
- Housing statistics
- Transportation – daily traffic counts
- Aerials of the parcel/s being marketed
- Photos of the property's current conditions
- Proximity of major road and transportation corridors

Based on need of the community the scope can be expanded to include more elements than what is listed above. These documents can serve as a very useful tool for communities to attract new development.

BOARD ACTION REQUESTED:

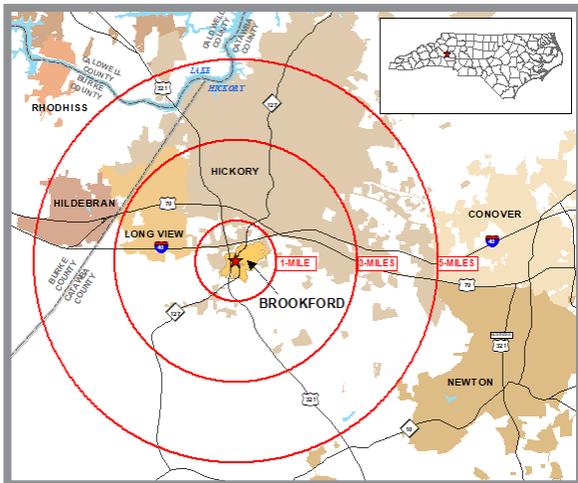
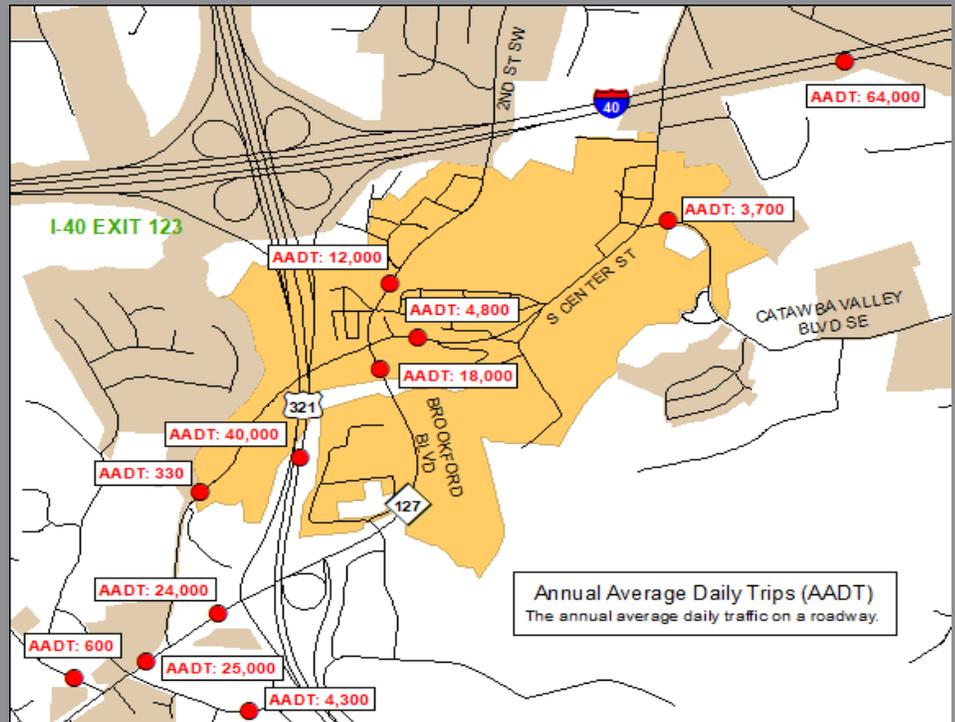
Staff requests the Policy Board to provide feedback and guidance aimed at a successful launch of this new service. No formal action by the Board is needed at this time.

Suggested Motion: *None*

The Town of Brookford, NC

Distances from Brookford:

Hickory, NC	Less Than 1-Mile
Charlotte, NC	50-Miles
Boone, NC	48-Miles
Asheville, NC	76-Miles
Greensboro, NC	101-Miles
Greenville, SC	112-Miles
Raleigh, NC	175-Miles
Knoxville, TN	189-Miles
Wilmington, NC	255-Miles
Charleston, SC	256-Miles
Atlanta, GA	254-Miles
Washington, DC	415-Miles



Population Radius

1 Mile Radius of NC 127 and South Center St.
Population: 1,570 Housing Units: 612

3 Mile Radius of NC 127 and South Center St.
Population: 23,494 Housing Units: 10,642

5 Mile Radius of NC 127 and South Center St.
Population: 56,395 Housing Units: 25,490

The Town of Brookford, North Carolina is located in Western Catawba County on the north side of the Henry Fork River, a tributary of the South Fork of the Catawba River. According to the 2010 Census information from the United State Census Bureau, Brookford has a total area of .62 square miles and a population of 382. The Town is bordered to the north by the City of Hickory (40,000 population) and to the southwest by the unincorporated community of Mountain View (population 3,700).

Brookford is located in close proximity to Interstate 40, just to the southeast of the junction of Interstate 40 and Highway 321. The best access to Brookford is from exit 42 along US 321, just southwest of Town. The exit connects US 321 to NC 127, known as Brookford Boulevard, which runs through the center of the Town and is a primary highway for vehicles and a great location for new businesses. Additional new business opportunities are located in Town just off of Brookford Boulevard.

Building Site

2450 Brookford Blvd/ 2560 Brookford Blvd



SITE INFORMATION

Zoning: GB / R-15

Total Acreage: 42.41

Utilities: All Public

Street or Road: Paved

Drive Distance to I-40: 1.5 mi

Drive Distance to US 321: 0.2 mi

Drive Distance to NC 127: Less than 0.1 mi



CONTACT
TOWN OF BROOKFORD, NC
1700 S. Center Street
Hickory, NC 28602
Phone: 828-322-4903
Fax: 828-322-7898



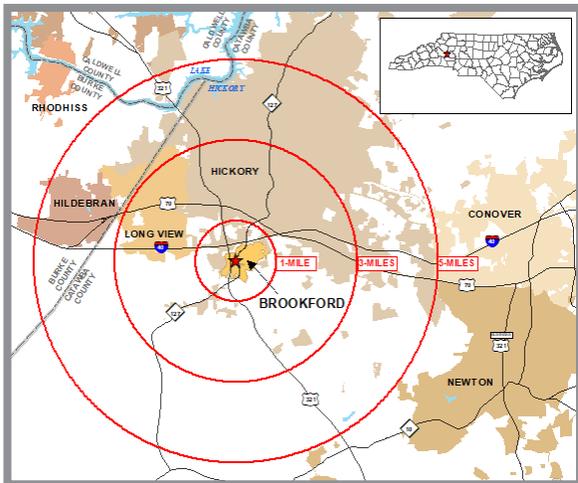
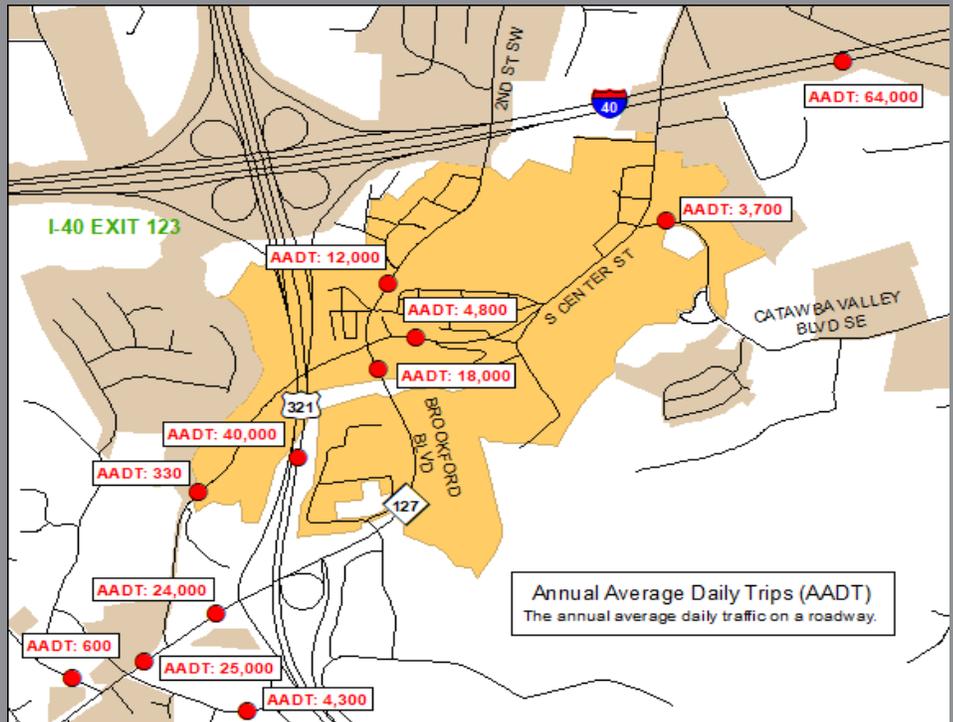
Western Piedmont
Council of Governments

Creative Regional Solutions Since 1968

The Town of Brookford, NC

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Building Site

1700 S. Center St. / 0 S. Center St.



SITE INFORMATION

Zoning: O-1

Total Acreage: 13.32

Utilities: All Public

Street or Road: Paved

Drive Distance to I-40: 2.4 mi

Drive Distance to US 321: 1.2 mi

Drive Distance to NC 127: 0.5 mi



CONTACT
TOWN OF BROOKFORD, NC
1700 S. Center Street
Hickory, NC 28602
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Western Piedmont
Council of Governments

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**REQUEST FOR BOARD ACTION
WESTERN PIEDMONT COUNCIL OF GOVERNMENTS
POLICY BOARD**

MEETING DATE: September 25, 2018

SUBJECT: Community Economic Development Strategy (CEDS) Update

PRESENTER: Anthony Starr, Executive Director

ATTACHMENTS: 1. PowerPoint Handout

SUMMARY OF REQUEST:

The Community Economic Development Strategy (CEDS) serves as a means to engage community leaders, leverage the involvement of the private sector, and establish a strategic blueprint for regional collaboration.

The CEDS was developed through efforts of a committee appointed on November 22, 2016 by the WPCOG Policy Board. The WPCOG revisits the CEDS every five-years as required of all U.S. Economic Development Administration (EDA) designated Economic Development Districts (EDD). The CEDS Committee met numerous times in 2017 using extensive public input and stakeholder guidance. On September 26th, 2017, the WPCOG Policy Board unanimously adopted the 2017 CEDS with 25 key strategies.

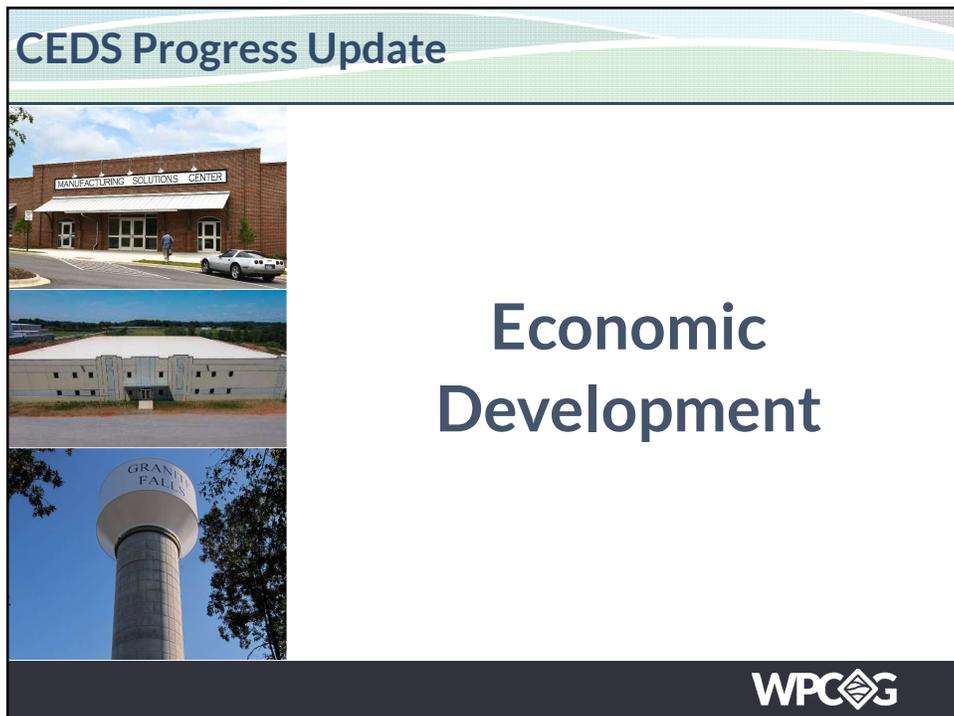
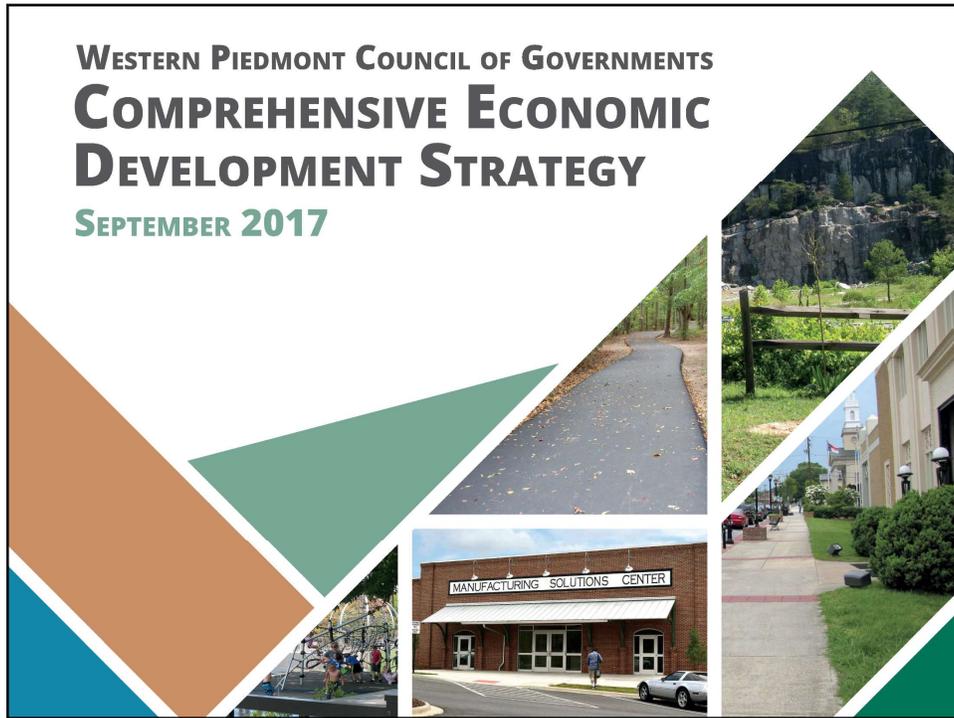
The implementation of CEDS goals has been underway since the adoption and to maintain momentum an update has been provided in the attached power point. Staff intends highlight some of the activities to implement the CEDS during the last year.

One modification to the CEDS is requested regarding grants and infrastructure (see last page of PowerPoint). This amendment intends to aid the WPCOG and its local governments and partners with securing infrastructure grants. The CEDS Committee reviewed the proposed addition on August 28, 2018 and unanimously recommends approval.

BOARD ACTION REQUESTED:

Staff requests the Policy Board to provide review and provide feedback. Staff also requests the Policy Board to consider approval of the proposed addition to the CEDS.

Suggested Motion: *I move the Policy Board approve the recommended addition to the CEDS.*



Construct additional "shell buildings" and "pad ready sites" throughout the region.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Educate and motivate communities to develop 50,000 to 100,000 square foot buildings and pad-ready sites. 	<ul style="list-style-type: none"> Second Claremont shell building underway. Caldwell EDC has launched loan program for shell buildings. Hickory and Burke County working on shell building project near airport. 	<ul style="list-style-type: none"> Identify number of shell buildings and pad-ready sites in region; ongoing.
<ul style="list-style-type: none"> Identify public/private partnerships for shell building construction. 	<ul style="list-style-type: none"> Working with Alexander County and the Alexander Railroad to construct another shell building inside the industrial park adjacent to the industrial access road being constructed with ARC funding. 	<ul style="list-style-type: none"> Build additional (at least 10) new shell buildings by 2022.



Maximize building reuse and site redevelopment opportunities.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Identify locations in the region that are ideal targets for building reuse or site demolition grants. 	<ul style="list-style-type: none"> 7 successful applications funded, 2 applications submitted, 3 applications currently under development. 	<ul style="list-style-type: none"> Complete goal of 40 grants over a five-year period.
<ul style="list-style-type: none"> Prepare successful demolition/building reuse grant applications. 	<p><u>CDBG Demolition grants to remove industrial buildings:</u></p> <ul style="list-style-type: none"> Valdese received \$500,000. Drexel received \$500,000. <p><u>Building Reuse Grants:</u></p> <ul style="list-style-type: none"> Claremont Prysmian \$500,000. Burke County Zrodelta \$500,000. Morganton A Caring Alterative \$230,000. Morganton VEKA East \$500,000. Catawba County Bradington Young \$162,500. 	<ul style="list-style-type: none"> Continue to develop successful applications.



CEDS Progress Update





Workforce



Align career pathways with education and training opportunities to meet industry needs.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Develop broader Business, Industry and Agency Career Pathways as needed. 	<ul style="list-style-type: none"> STEM tour presentations ongoing. Manufacturing and Healthcare Pathways certified. 	<ul style="list-style-type: none"> Continue STEM tour presentations. Continue to provide data assistance. Data assistance to Workforce Development as needed.
<ul style="list-style-type: none"> Identify pathways that impact the region now and in the future, increasing intern and apprenticeship opportunities across all four counties. 	<ul style="list-style-type: none"> Advanced Mfg. outreach materials completed April 2018. Healthcare Pathway certified May 2018. 	<ul style="list-style-type: none"> Create career pathway marketing material w/education input & buy-in.
<ul style="list-style-type: none"> Identify Career and Technical Education (CTE)/Vocational opportunities to line up with high school and community colleges. 	<ul style="list-style-type: none"> Maximize Carolina grant in progress for "Work in Burke" career campaign. WPWDB helped BDI obtain 2 of these grants totaling \$150,000. 	<ul style="list-style-type: none"> Underway.
<ul style="list-style-type: none"> Strengthen partnerships between regional high schools, community colleges, EDCs and the Workforce Development Board (WDB). 	<ul style="list-style-type: none"> Workforce Development staff serving on the Hickory High and Catawba County Career and College Pathways Taskforce. 	<ul style="list-style-type: none"> Underway.
<ul style="list-style-type: none"> Ensure students and parents are aware of career opportunities available in the region and educational programs that align with those careers. 	<ul style="list-style-type: none"> NEXTGen Hiring Event took place on June 2018 in all four counties on the same day. 	<ul style="list-style-type: none"> Underway.

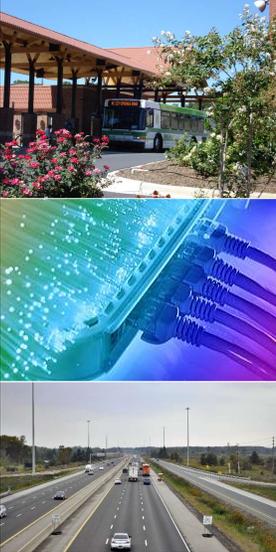


Maintain consistent, coordinated, long-term marketing of workforce activities across and within the region (social media, new and emerging media).

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Promote workforce system activities via a central website and applicable social media (Facebook, Twitter, Instagram...and new media that may arise). 	<ul style="list-style-type: none"> Currently in progress and being tracked. Will use the newly implemented NCWorks Technology Team to help impact the outreach. Developed Workforce Postcard to advertise/mail out social media updates targeting low income address areas. 	<ul style="list-style-type: none"> Underway. Underway.
<ul style="list-style-type: none"> Strengthen workforce partner relationships to share all job/employment related media to promote the region. 	<ul style="list-style-type: none"> Currently in progress and being tracked. Added Facebook Live feeds to workforce website March 2018. Workforce Postcards mailed June 2018 sharing social media access to workforce jobs, recruitment, career exploration. 	<ul style="list-style-type: none"> Consider adding Snapchat recruitment information. Will use the newly implemented NCWorks Technology Team to help impact outreach.
<ul style="list-style-type: none"> Collect and analyze social media followers and shares of information can be collected and analyzed. 	<ul style="list-style-type: none"> Printable templates of success stories added to www.westernpieadmntworks.org. 	<ul style="list-style-type: none"> Increase postings of jobseeker success stories, particularly where the local workforce system is involved.

WPCOG

CEDS Progress Update



Infrastructure

WPCOG

Expand fixed route public transportation to the municipalities in all four counties.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Apply for various funding sources – Look for opportunities annually. 	<ul style="list-style-type: none"> Burke Transit grant funding received (\$477,500) possible Fall 2018 start date. 	<ul style="list-style-type: none"> Work with Greenway to implement service (Summer-Fall 2018).
	<ul style="list-style-type: none"> ARC grant application (\$275,330) for Burke Transit awarded. 	<ul style="list-style-type: none"> Work with Greenway to implement service (Summer-Fall 2018). Follow up with ARC as needed
	<ul style="list-style-type: none"> Initial interest in bus transit expansion expressed by Caldwell County stakeholders. 	<ul style="list-style-type: none"> Engage key stakeholders in Caldwell County to explore feasibility of transit expansion there; continue to look for grant opportunities.



Develop transportation projects that rank well in NCDOT's project prioritization system (P 5.0) to promote and maximize economic development.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Work with NCDOT to update the regional list of needed transportation projects to maximize and promote economic development. 	<ul style="list-style-type: none"> Completed regional meetings to obtain public input on draft project prioritization list (June 2018). Regional project prioritization list completed (June 2018). Divisional project prioritization is ongoing. 	<ul style="list-style-type: none"> Completed. Submit divisional project prioritization in 2019. Underway.



Encourage and assist local governments to develop and maintain asset management and capital improvement projects.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Submit Asset Inventory and Assessment grant applications to NC DEQ. 	<ul style="list-style-type: none"> • Completed field GPS mapping of Drexel's water, sewer and electrical infrastructure & developed web GIS app for Town use (June 2018). • Completed field GPS mapping of Rutherford College's water and sewer infrastructure & developed web GIS app for Town use (Nov. 2017). • Field GPS mapping of Sawmills water and sewer infrastructure underway. 	<ul style="list-style-type: none"> • Continue to develop grant applications. • Continue to develop grant applications. • Complete Sawmills project by June 2019.
<ul style="list-style-type: none"> • Develop regional infrastructure asset map. 	<ul style="list-style-type: none"> • Partially completed. 	<ul style="list-style-type: none"> • Continue to develop regional GIS asset map. Determine what infrastructure data gaps remain in region.



CEDS Progress Update





Housing



Reduce the number of vacant and substandard homes throughout the region.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Continue discussions and increase coordination of efforts to reduce vacant and substandard housing through the Western Piedmont Vacant & Substandard Housing Task Force. 	<ul style="list-style-type: none"> 3 meetings of the Western Piedmont Vacant & Substandard Housing Task Force held. “Addressing Vacant and Abandoned Housing in Neighborhoods” workshop held June 2018. 	<ul style="list-style-type: none"> Develop plans and recommendations to reduce vacant and substandard housing by 2021. Convene regional housing conference/meetings in early December 2019 with developers/local governments/lenders.
<ul style="list-style-type: none"> Assist and encourage local governments to seek grants to fund removal of vacant housing. Work with local governments to implement model minimum housing codes. 	<ul style="list-style-type: none"> Not yet started. 	<ul style="list-style-type: none"> Notify local governments of grant opportunities. Work with governments to develop/implement minimum housing codes.
<ul style="list-style-type: none"> Evaluate the impact of the creation of a regional code enforcement agency within WPCOG. 	<ul style="list-style-type: none"> Initial participating municipalities have been determined; work beginning on model codes and hiring staff. 	<ul style="list-style-type: none"> Launch program in January 2019.
<ul style="list-style-type: none"> Assess potential legislative actions to fund local efforts to reduce vacant housing 	<ul style="list-style-type: none"> Not yet started. 	<ul style="list-style-type: none"> Not yet started.



Increase the availability of affordable homes within the region.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> Identify regulatory barriers to development of affordable housing in the region. 	<ul style="list-style-type: none"> Not yet started. 	<ul style="list-style-type: none"> Convene regional housing conference/meetings with developers/local governments/lenders; work to address the "missing middle". Evaluate impediments to housing; set target date for planning process. Encourage stronger development regulations but allow certain developments by right.
<ul style="list-style-type: none"> Identify and leverage federal and state programs, like the HOME Program, to create new affordable housing opportunities. 	<ul style="list-style-type: none"> WPCOG-Regional Housing Authority designated as EnVision Center in June 2018. 	<ul style="list-style-type: none"> Continue to leverage programs such as HOME and HUD EnVision Center.



CEDS Progress Update



Marketing



Convene Regional Marketing Taskforce.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Present preliminary pilot concept for regional marketing approach. 	<ul style="list-style-type: none"> • Initial Task Force meetings planned for Fall 2018. 	<ul style="list-style-type: none"> • Determine funding sources to implement strategy; establish composition of Regional Marketing Task Force.
<ul style="list-style-type: none"> • Integrate communications and marketing cooperation regionally. 	<ul style="list-style-type: none"> • Initial Task Force meetings planned for Fall 2018. 	
<ul style="list-style-type: none"> • Oversee development of regional marketing approach. 	<ul style="list-style-type: none"> • Initial Task Force meetings planned for Fall 2018. 	



CEDS Progress Update



Community Life



Create robust downtowns throughout the region.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Determine available resources for downtown development programs/projects/plans (downtown housing, streetscapes, sidewalks, etc.). 	<ul style="list-style-type: none"> • Rutherford College has requested presentation about streetscapes/sidewalks/Town gateway. • Conover streetscape complete. • Newton beginning streetscape initiatives. • Morganton greenway system downtown link. • Hickory Citywalk implementation. • Hickory trail from Lenoir-Rhyne University to Riverwalk. 	<ul style="list-style-type: none"> • Identify other local governments that need bike/pedestrian plans, streetscape plans; seek grant funding for plans.
<ul style="list-style-type: none"> • Assist member governments with locally-approved initiatives. 	<ul style="list-style-type: none"> • As needed. 	<ul style="list-style-type: none"> • As needed.
<ul style="list-style-type: none"> • Support community groups in development of new cultural festivals and events. 	<ul style="list-style-type: none"> • Not yet started. 	<ul style="list-style-type: none"> • Create centralized portal (web-based) for regional information (as a part of Marketing strategy) ArcGIS Storymaps.



Promote regional healthy-living initiatives.		
Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Determine available resources for recreation, sidewalk, streetscape and farmers market plans/projects. 	<ul style="list-style-type: none"> • Ongoing. • Burke Quality of Life Explorer Phases I and II completed; \$137,000 in grant funding received for Phase III. 	<ul style="list-style-type: none"> • Identify local governments that need bike/pedestrian plans, streetscape plans; seek grant funding for plans/drone program.
<ul style="list-style-type: none"> • Assist member governments with locally-approved initiatives. 	<ul style="list-style-type: none"> • As needed. 	<ul style="list-style-type: none"> • Zoning ordinances, parks and recreation plans, PARTF grants. • Prepare EPA 319 Grant application for tree canopies.
<ul style="list-style-type: none"> • Assess potential for a regional farmers market similar to the WNC Farmers Market in Asheville. 	<ul style="list-style-type: none"> • Not yet started. 	<ul style="list-style-type: none"> • Contact economic developers, local government managers. • Obtain funding for GIS suitability analysis to determine potential regional farmers market locations.
<ul style="list-style-type: none"> • Support methods to address the region's opioid and illicit drug epidemic. 	<ul style="list-style-type: none"> • Caldwell Memorial Hospital 2nd floor conversion to opioid treatment center. 	<ul style="list-style-type: none"> • Consider adding overdose data to Burke QoL Explorer; demonstrate QoL overdose mapping capability to other local govts. (for regional rollout).



CEDS Infrastructure Amendment

Strategy- Extend access and improve service and capacity for necessary utilities, including water, sewer, and broadband, to businesses, schools and community facilities, low income households and other underserved neighborhoods and communities.

Metrics:

- Number and funding amounts of water and sewer grants awarded
- Number of additional businesses, organizations and housing units with water and sewer access or improved service
- Number of additional businesses, organizations and housing units with broadband service with added or improved service

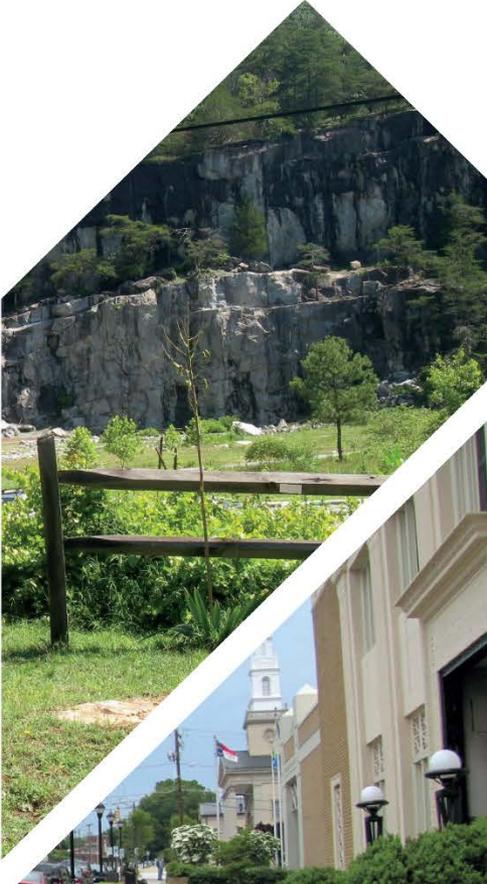
Responsible Parties:

Local Governments, EDCs, WPCOG, broadband service providers, other federal and state agencies



WESTERN PIEDMONT COUNCIL OF GOVERNMENTS COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY

SEPTEMBER 2017



CEDS Progress Update



Economic Development

Construct additional "shell buildings" and "pad ready sites" throughout the region.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Educate and motivate communities to develop 50,000 to 100,000 square foot buildings and pad-ready sites. 	<ul style="list-style-type: none"> • Second Claremont shell building underway. • Caldwell EDC has launched loan program for shell buildings. • Hickory and Burke County working on shell building project near airport. 	<ul style="list-style-type: none"> • Identify number of shell buildings and pad-ready sites in region; ongoing.
<ul style="list-style-type: none"> • Identify public/private partnerships for shell building construction. 	<ul style="list-style-type: none"> • Working with Alexander County and the Alexander Railroad to construct another shell building inside the industrial park adjacent to the industrial access road being constructed with ARC funding. 	<ul style="list-style-type: none"> • Build additional (at least 10) new shell buildings by 2022.

Maximize building reuse and site redevelopment opportunities.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Identify locations in the region that are ideal targets for building reuse or site demolition grants. 	<ul style="list-style-type: none"> • 7 successful applications funded, 2 applications submitted, 3 applications currently under development. 	<ul style="list-style-type: none"> • Complete goal of 40 grants over a five-year period.
<ul style="list-style-type: none"> • Prepare successful demolition/building reuse grant applications. 	<p><u><i>CDBG Demolition grants to remove industrial buildings:</i></u></p> <ul style="list-style-type: none"> • Valdese received \$500,000. • Drexel received \$500,000. <p><u><i>Building Reuse Grants:</i></u></p> <ul style="list-style-type: none"> • Claremont Prysmian \$500,000. • Burke County Zrodelta \$500,000. • Morganton A Caring Alternative \$230,000. • Morganton VEKA East \$500,000. • Catawba County Bradington Young \$162,500. 	<ul style="list-style-type: none"> • Continue to develop successful applications.

CEDS Progress Update



Workforce

Align career pathways with education and training opportunities to meet industry needs.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Develop broader Business, Industry and Agency Career Pathways as needed. 	<ul style="list-style-type: none"> • STEM tour presentations ongoing. • Manufacturing and Healthcare Pathways certified. 	<ul style="list-style-type: none"> • Continue STEM tour presentations. • Continue to provide data assistance. • Data assistance to Workforce Development as needed.
<ul style="list-style-type: none"> • Identify pathways that impact the region now and in the future, increasing intern and apprenticeship opportunities across all four counties. 	<ul style="list-style-type: none"> • Advanced Mfg. outreach materials completed April 2018. • Healthcare Pathway certified May 2018. 	<ul style="list-style-type: none"> • Create career pathway marketing material w/education input & buy-in.
<ul style="list-style-type: none"> • Identify Career and Technical Education (CTE)/Vocational opportunities to line up with high school and community colleges. 	<ul style="list-style-type: none"> • Maximize Carolina grant in progress for "Work in Burke" career campaign. WPWDB helped BDI obtain 2 of these grants totaling \$150,000. 	<ul style="list-style-type: none"> • Underway.
<ul style="list-style-type: none"> • Strengthen partnerships between regional high schools, community colleges, EDCs and the Workforce Development Board (WDB). 	<ul style="list-style-type: none"> • Workforce Development staff serving on the Hickory High and Catawba County Career and College Pathways Taskforce. 	<ul style="list-style-type: none"> • Underway.
<ul style="list-style-type: none"> • Ensure students and parents are aware of career opportunities available in the region and educational programs that align with those careers. 	<ul style="list-style-type: none"> • NEXTGen Hiring Event took place on June 2018 in all four counties on the same day. 	<ul style="list-style-type: none"> • Underway.

Maintain consistent, coordinated, long-term marketing of workforce activities across and within the region (social media, new and emerging media).

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<ul style="list-style-type: none"> Promote workforce system activities via a central website and applicable social media (Facebook, Twitter, Instagram...and new media that may arise). 	<ul style="list-style-type: none"> Currently in progress and being tracked. Will use the newly implemented NCWorks Technology Team to help impact the outreach. Developed Workforce Postcard to advertise/mail out social media updates targeting low income address areas. 	<ul style="list-style-type: none"> Underway. Underway.
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CEDS Progress Update



Infrastructure

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Action	Status/Accomplishments	To Do
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Encourage and assist local governments to develop and maintain asset management and capital improvement projects.

Action	Status/Accomplishments	To Do
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<ul style="list-style-type: none"> • Develop regional infrastructure asset map. 	<ul style="list-style-type: none"> • Partially completed. 	<ul style="list-style-type: none"> • Continue to develop regional GIS asset map. Determine what infrastructure data gaps remain in region.

CEDS Progress Update



Housing

Reduce the number of vacant and substandard homes throughout the region.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Continue discussions and increase coordination of efforts to reduce vacant and substandard housing through the Western Piedmont Vacant & Substandard Housing Task Force. 	<ul style="list-style-type: none"> • 3 meetings of the Western Piedmont Vacant & Substandard Housing Task Force held. • “Addressing Vacant and Abandoned Housing in Neighborhoods” workshop held June 2018. 	<ul style="list-style-type: none"> • Develop plans and recommendations to reduce vacant and substandard housing by 2021. • Convene regional housing conference/meetings in early December 2019 with developers/local governments/lenders.
<ul style="list-style-type: none"> • Assist and encourage local governments to seek grants to fund removal of vacant housing. Work with local governments to implement model minimum housing codes. 	<ul style="list-style-type: none"> • Not yet started. 	<ul style="list-style-type: none"> • Notify local governments of grant opportunities. • Work with governments to develop/implement minimum housing codes.
<ul style="list-style-type: none"> • Evaluate the impact of the creation of a regional code enforcement agency within WPCOG. 	<ul style="list-style-type: none"> • Initial participating municipalities have been determined; work beginning on model codes and hiring staff. 	<ul style="list-style-type: none"> • Launch program in January 2019.
<ul style="list-style-type: none"> • Assess potential legislative actions to fund local efforts to reduce vacant housing 	<ul style="list-style-type: none"> • Not yet started. 	<ul style="list-style-type: none"> • Not yet started.

Increase the availability of affordable homes within the region.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Identify regulatory barriers to development of affordable housing in the region. 	<ul style="list-style-type: none"> • Not yet started. 	<ul style="list-style-type: none"> • Convene regional housing conference/meetings with developers/local governments/lenders; work to address the "missing middle". • Evaluate impediments to housing; set target date for planning process. • Encourage stronger development regulations but allow certain developments by right.
<ul style="list-style-type: none"> • Identify and leverage federal and state programs, like the HOME Program, to create new affordable housing opportunities. 	<ul style="list-style-type: none"> • WPCOG-Regional Housing Authority designated as EnVision Center in June 2018. 	<ul style="list-style-type: none"> • Continue to leverage programs such as HOME and HUD EnVision Center.

CEDS Progress Update



Marketing

Convene Regional Marketing Taskforce.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none">• Present preliminary pilot concept for regional marketing approach.	<ul style="list-style-type: none">• Initial Task Force meetings planned for Fall 2018.	<ul style="list-style-type: none">• Determine funding sources to implement strategy; establish composition of Regional Marketing Task Force.
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CEDS Progress Update



Community Life

Create robust downtowns throughout the region.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Determine available resources for downtown development programs/projects/plans (downtown housing, streetscapes, sidewalks, etc.). 	<ul style="list-style-type: none"> • Rutherford College has requested presentation about streetscapes/sidewalks/Town gateway. • Conover streetscape complete. • Newton beginning streetscape initiatives. • Morganton greenway system downtown link. • Hickory Citywalk implementation. • Hickory trail from Lenoir-Rhyne University to Riverwalk. 	<ul style="list-style-type: none"> • Identify other local governments that need bike/pedestrian plans, streetscape plans; seek grant funding for plans.
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<ul style="list-style-type: none"> • Support community groups in development of new cultural festivals and events. 	<ul style="list-style-type: none"> • Not yet started. 	<ul style="list-style-type: none"> • Create centralized portal (web-based) for regional information (as a part of Marketing strategy) ArcGIS Storymaps.

Promote regional healthy-living initiatives.

Action	Status/Accomplishments	To Do
<ul style="list-style-type: none"> • Determine available resources for recreation, sidewalk, streetscape and farmers market plans/projects. 	<ul style="list-style-type: none"> • Ongoing. • Burke Quality of Life Explorer Phases I and II completed; \$137,000 in grant funding received for Phase III. 	<ul style="list-style-type: none"> • Identify local governments that need bike/pedestrian plans, streetscape plans; seek grant funding for plans/drone program.
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CEDS Infrastructure Amendment

Strategy- Extend access and improve service and capacity for necessary utilities, including water, sewer, and broadband, to businesses, schools and community facilities, low income households and other underserved neighborhoods and communities.

Metrics:

Number and funding amounts of water and sewer grants awarded

Number of additional businesses, organizations and housing units with water and sewer access or improved service

Number of additional businesses, organizations and housing units with broadband service with added or improved service

Responsible Parties:

Local Governments, EDCs, WPCOG, broadband service providers, other federal and state agencies

**REQUEST FOR BOARD ACTION
WESTERN PIEDMONT COUNCIL OF GOVERNMENTS
POLICY BOARD**

MEETING DATE: September 25th, 2018

SUBJECT: 2nd Amendment of the 2018-2019 Budget

PRESENTER: Andrea Roper, Finance Director

ATTACHMENTS: Budget Summary Sheets

SUMMARY OF REQUEST: The attached 2nd Amendment of the 2018-2019 Budget reflects a total budget of \$15,687,207 and an operating budget of \$5,932,653 which represents an increase of the total budget from the July 24th, 2018 budget amendment of \$153,450.

The 2nd Amendment of the 2018-2019 Budget includes:

- Transportation increased by \$16,893 due to the increase in Passenger Sampling Revenues.
- Environmental Protection increased by \$17,000 due to the addition of several environmental assessment projects.
- Community Development increased by \$30,212 due to the addition of several new projects.
- Community and Regional Planning increased by \$25,068 due to the addition of a new community plan project.
- A decrease of \$9,992 in Economic Development due to actual funding for the current fiscal year.
- GIS/IT decreased by \$22,518 due to the decrease of anticipated contracts being funded by new Transportation and Planning contracts.
- An increase of \$60,580 in Regional Public Housing due to the addition of a new position.
- Area Agency on Aging Services received additional funding for caregiver directed vouchers, resulting in an increase of \$2,764.
- Salaries increased \$4,270 due to the addition of a new Regional Housing Authority position and the decrease of actual costs for personnel changes in Economic Development
- Retirement decreased \$138,003 and Other Post-Employment Benefits (OPEB) increased by \$138,003 due to the LGERS 10.73% liability being paid off in June.
- Travel and supplies increased \$9,561 and \$22,887 respectively as the result of new projects being added to various departments.
- Legal Fees increased \$3,349 due to the new projects in Community Development.
- As a result of the addition of several new projects, Contingency increased \$216,337.
- All other changes to the expenditure lines reflect normal program needs.
- Regional Public Housing Pass Through funds increased by \$33,443 due to the use of reserve funds.

BOARD ACTION REQUESTED: Staff requests Policy Board to review and approve the Second Amendment of the 2018-2019 Budget.

Suggested Motion: *I move that the Board approve the 2nd Amendment of the 2018-2019 Budget as proposed.*



Western Piedmont
Council of Governments

**WESTERN PIEDMONT
COUNCIL OF GOVERNMENTS**
2018- 2019 BUDGET
2nd Amendment of the Budget
September 25,2018



Western Piedmont
Council of Governments

WPCOG REVENUE BUDGET FY 2018-2019 9/25/2018	09/25/18 PROPOSED BUDGET	07/24/18 CURRENT BUDGET *	VARIANCE
WPCOG ASSESSMENTS	220,355	220,355	0
INTEREST	400	400	0
MISCELLANEOUS INCOME	335	335	0
ANNUAL MEETING CONTRIBUTION	9,000	9,000	0
GENERAL GOVERNMENT			
ARC-LDD, FFEA, & EDA	124,894	124,894	0
TRANSPORTATION			
MPO (FHWA & FTA) & PASS. SAMPLING	742,280	725,387	16,893
ENVIRONMENTAL PROTECTION			
WATER RESOURCES, EPA 205(j) PROJECTS, AND ARC WATERSHED	134,325	117,325	17,000
COMMUNITY DEVELOPMENT			
CDBG, HOUSING COUNSELING, & MPP	983,198	952,986	30,212
COMMUNITY & REGIONAL PLANNING			
PLANNING, DATA SERVICES	436,038	410,970	25,068
ECONOMIC DEVELOPMENT			
ECON DEV GRANTS & BUILDING REUSE	373,641	383,633	(9,992)
GIS & IT SERVICES			
GIS/IT SERVICES	335,581	358,099	(22,518)
REGIONAL PUBLIC HOUSING			
SECTION 8 HOUSING VOUCHERS	884,695	824,115	60,580
AREA AGENCY ON AGING SERVICES			
AGING ADMINISTRATION & SERVICES	748,311	745,547	2,764
WORKFORCE DEVELOPMENT			
WORKFORCE INNOVATION AND OPPORTUNITY ACT	906,793	906,793	0
FUND BALANCE APPROPRIATED			
ALLOCATED FUND BALANCE	32,807	32,807	0
SPECIAL REVENUE FUNDS (PASS THROUGH)			
AGING	2,641,269	2,641,269	0
SECTION 8 HOUSING	5,109,452	5,076,009	33,443
WORKFORCE INVESTMENT ACT	2,003,833	2,003,833	0
TOTAL	15,687,207	15,533,757	153,450

WPCOG EXPENSE BUDGET FY 2018 - 2019 9/25/2018	09/25/18 PROPOSED BUDGET	07/24/18 CURRENT BUDGET *	VARIANCE
GENERAL GOVERNMENT			
ARC-LDD, FFEA, & EDA	134,629	134,629	0
TRANSPORTATION			
MPO (FHWA & FTA) & PASS. SAMPLING	742,280	725,387	16,893
ENVIRONMENTAL PROTECTION			
WATER RESOURCES, EPA 205(j) PROJECTS, AND ARC WATERSHED	134,325	117,325	17,000
COMMUNITY DEVELOPMENT			
CDBG, BLDG REUSE, COUNSELING, MPP	983,198	952,986	30,212
COMMUNITY & REGIONAL PLANNING			
PLANNING, DATA SERVICES	467,674	442,606	25,068
ECONOMIC DEVELOPMENT			
ECON DEV GRANTS	527,981	537,973	(9,992)
GIS & IT SERVICES			
GIS/IT SERVICES	335,581	358,099	(22,518)
REGIONAL PUBLIC HOUSING			
SECTION 8 HOUSING VOUCHERS	884,695	824,115	60,580
AGING AGENCY SERVICES			
AGING	815,497	812,733	2,764
WORKFORCE DEVELOPMENT			
WORKFORCE INNOVATION AND OPPORTUNITY ACT	906,793	906,793	0
SPECIAL REVENUE FUNDS (PASS THROUGH)			
AGING	2,641,269	2,641,269	0
SECTION 8 HOUSING	5,109,452	5,076,009	33,443
WORKFORCE INVESTMENT ACT	2,003,833	2,003,833	0
TOTAL	15,687,207	15,533,757	153,450

* The amounts used for the Current Budget are from the adoption of the 2018-2019 Budget on July 24, 2018.
Our Proposed Operating Budget is: **\$5,932,653**

WPCOG EXPENSE BUDGET FY 2018 - 2019 9/25/2018	09/25/18	07/24/18	VARIANCE
	PROPOSED BUDGET	CURRENT BUDGET *	
CHARGEABLE SALARIES	2,779,924	2,775,654	4,270
COMPENSATED ABSENCES	189,012	186,716	2,296
INCENTIVE	500	500	0
LONGEVITY	44,000	44,000	0
RETIREMENT	445,755	583,758	(138,003)
GROUP INSURANCE	469,533	469,438	95
WORKERS' COMPENSATION	18,000	18,000	0
UNEMPLOYMENT COSTS	32,589	32,589	0
CONTRACTUAL	452,939	454,427	(1,488)
TRAVEL-SUBSISTENCE/REGIST.	115,520	110,696	4,824
TRAVEL-TRANSPORTATION	136,466	131,729	4,737
TELEPHONE	26,230	25,810	420
POSTAGE	25,172	26,072	(900)
PRINTING	16,025	16,025	0
UTILITIES	44,000	44,000	0
RENT - EQUIPMENT	31,000	31,000	0
MORTGAGE/OCCUPANCY COST	237,196	237,196	0
SUPPLIES	155,151	132,264	22,887
AUDIT	31,750	31,750	0
DUES	24,143	23,960	183
ADVERTISING/SUBSCRIPTIONS	34,418	34,418	0
MAINTENANCE-EQUIPMENT	46,500	45,500	1,000
MAINTENANCE-BLDG/GROUNDS	41,000	41,000	0
CONTENTS/LIABILITY INSURANCE	23,533	23,533	0
ANNUAL MEETING	18,000	18,000	0
LEGAL FEES	10,049	6,700	3,349
MISCELLANEOUS EXPENSE	9,988	9,988	0
CAPITAL OUTLAY-EQUIPMENT	51,000	51,000	0
CONTINGENCY	236,156	157,822	78,334
RESERVE FOR FUTURE EXP.	28,538	28,538	0
OWNER IMPROVEMENTS	0	0	0
INTERNET SERVICE	9,790	9,790	0
WEBSITE DEVELOPMENT	773	773	0
SECTION 8 PORTABLE ADMIN	5,000	5,000	0
OPEB TRUST ALLOCATION	143,003	5,000	138,003
ALLOCATED FUND BALANCE	0	0	0
SR - AGING FEES & SERVICES	2,641,269	2,641,269	0
SR - SECTION 8 FEES & SERVICES	5,109,452	5,076,009	33,443
SR - WIA FEES & SERVICES	2,003,833	2,003,833	0
TOTAL	15,687,207	15,533,757	153,450